

Deutschlands Kraftwerksstrategie: Einstieg in die Wasserstoffnutzung im Stromsektor

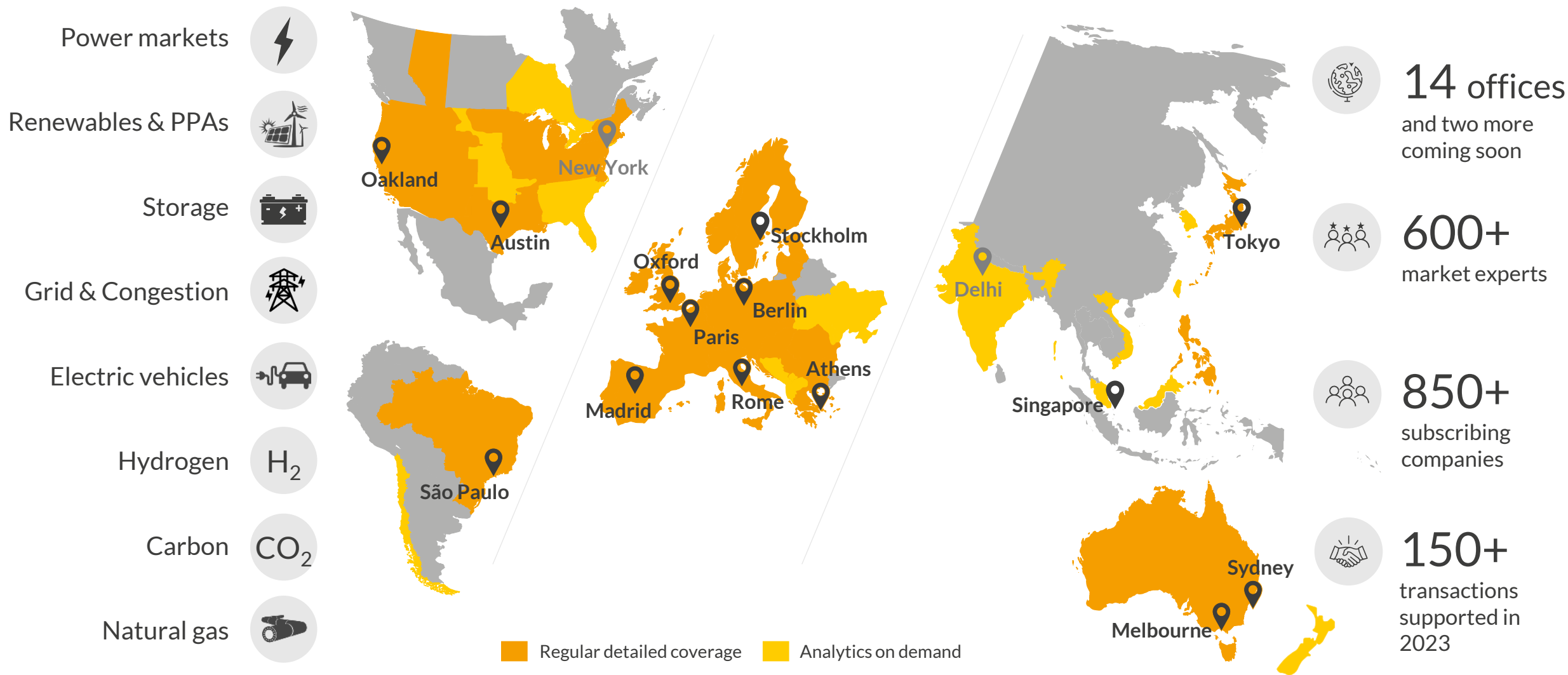
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Branchentag Wasserstoff

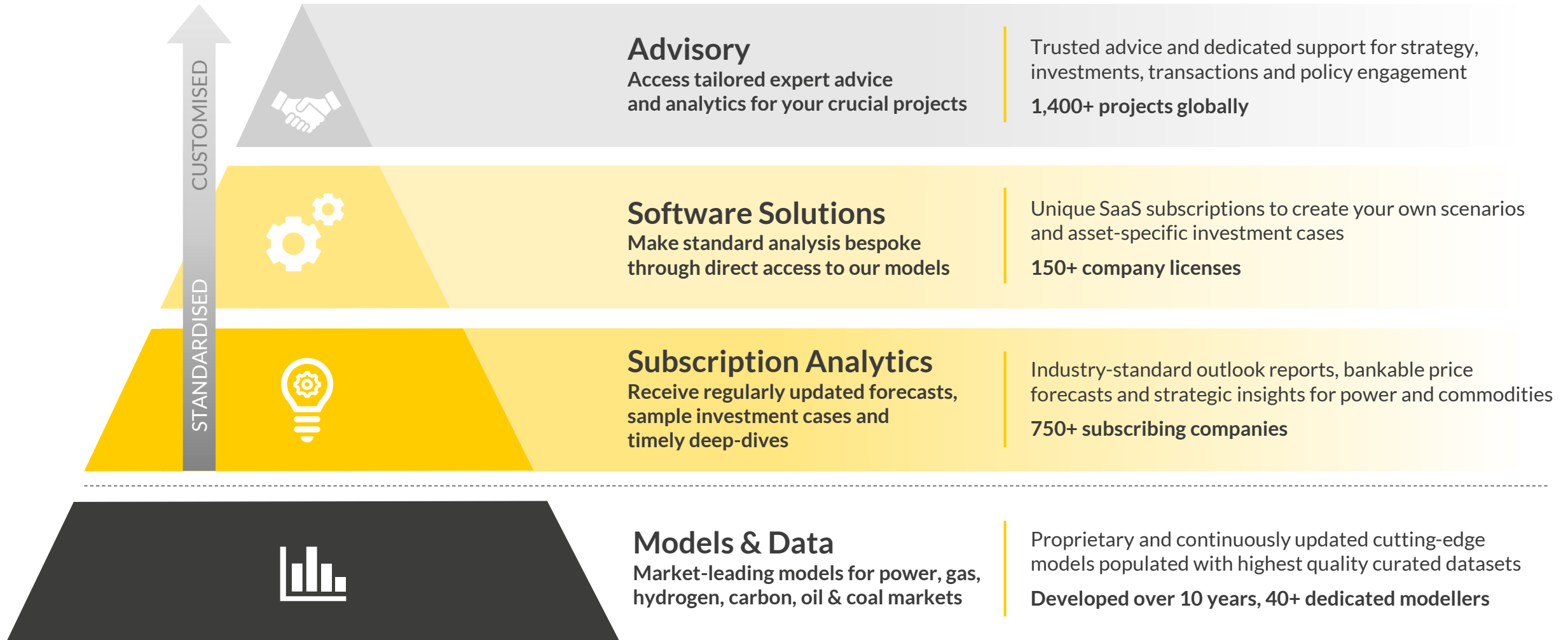
Wien, 24. April 2024



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Ben van Beurden, CEO, Shell



“Aurora analysis and the provision of reliance was crucial for our debt funding. Their ability to explain market logics and revenue streams was vital for this successful financing.”

Jeremy Taylor, Director, Green Frog Power



Power & utilities



Oil & gas



Energy consumers



Project developers



Financial sector & investors

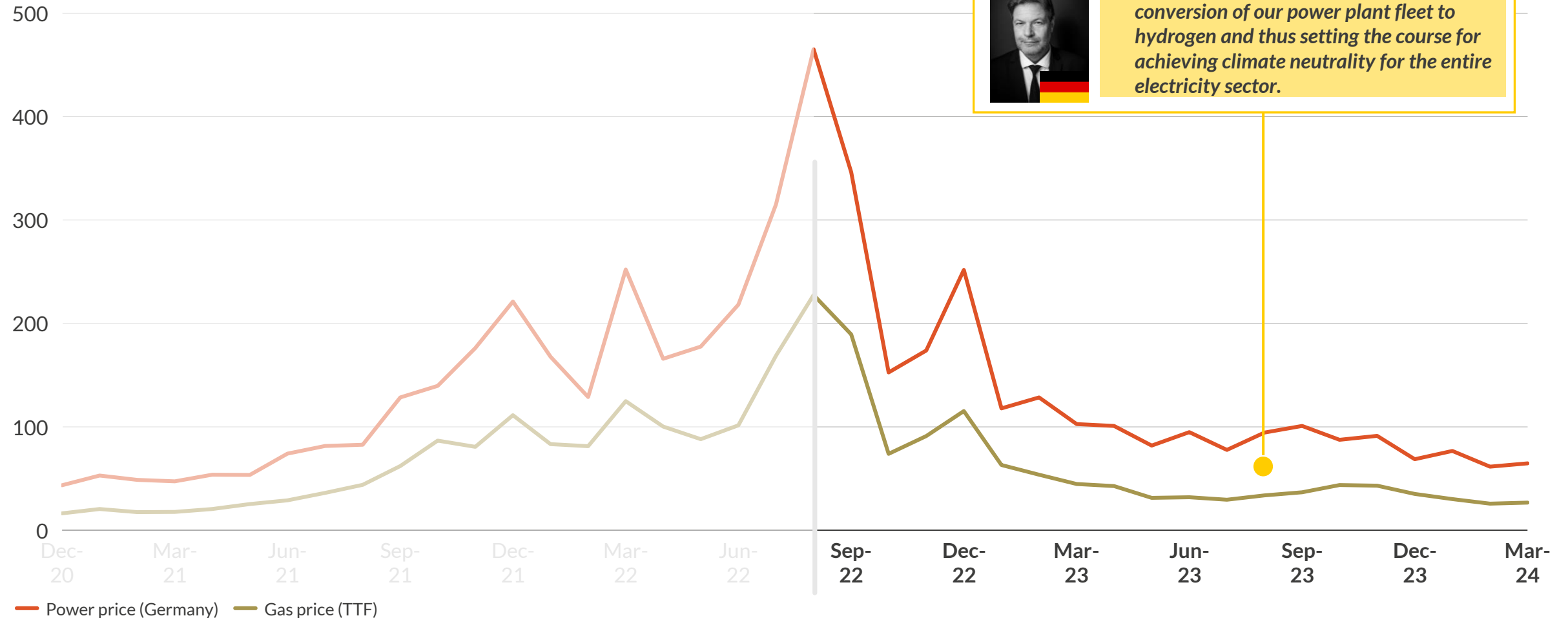


Policy & regulation



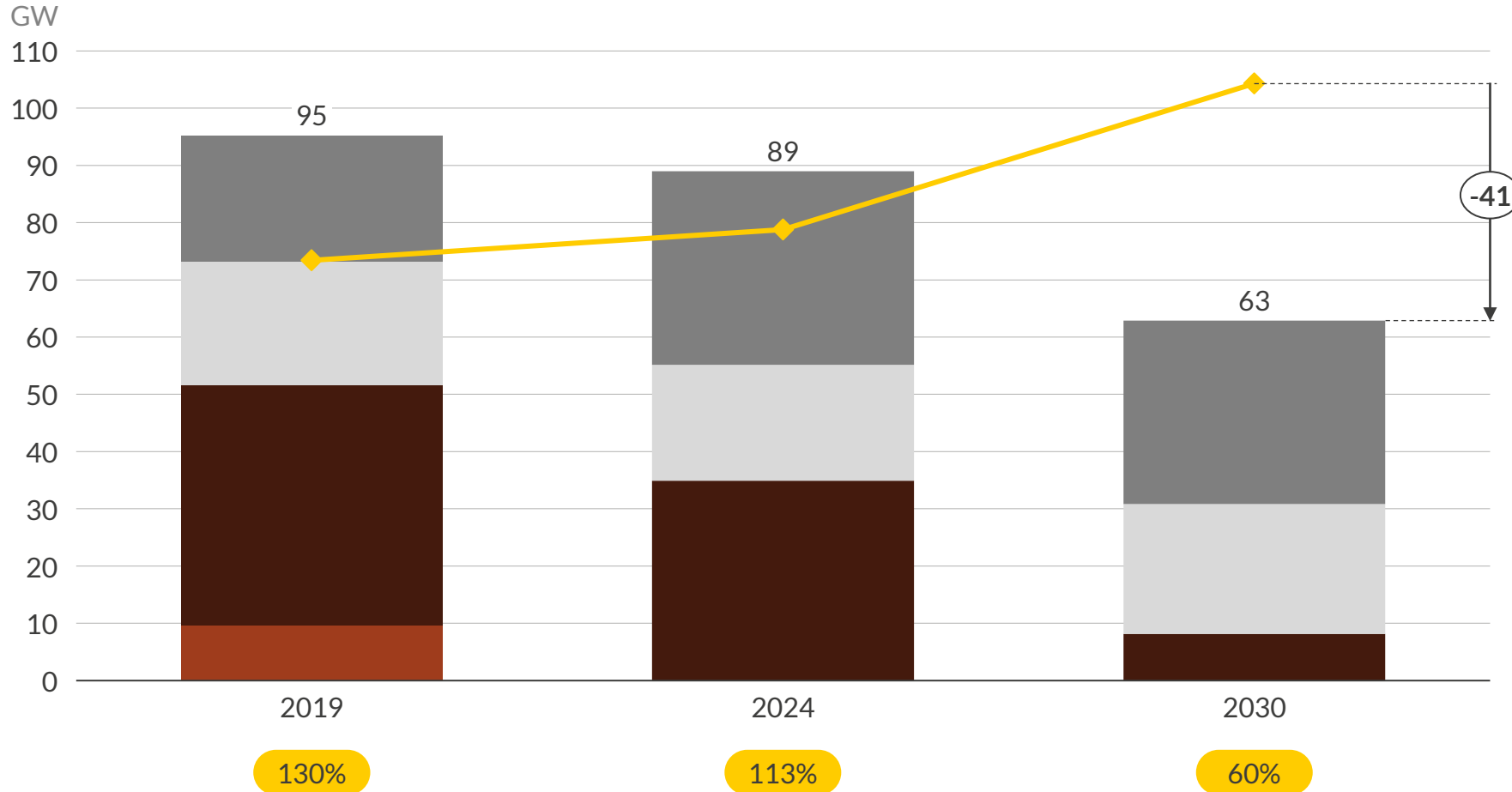
With the impacts of the 2022 energy crisis fading, the energy policy debate is now focusing again on decarbonisation challenges

Monthly spot power and gas prices
€/MWh (nominal)



Coal plant closures and a growing power demand will create a gap between peak demand and dispatchable thermal capacity

Peak demand and dispatchable capacity without new gas-fired power plants¹

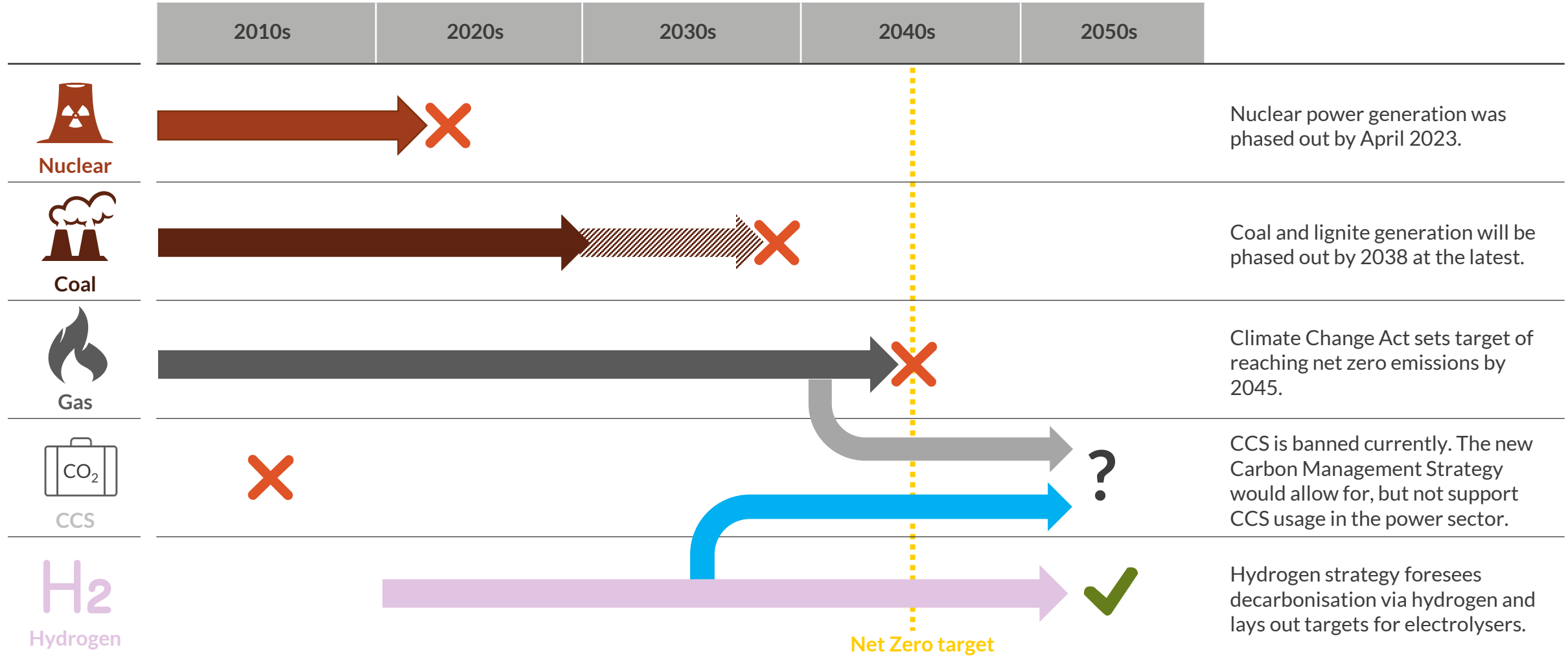


◆ Peak demand ■ Gas² ■ Other dispatchable technologies³ ■ Hard coal & lignite ■ Nuclear

- In the Central scenario, we project the closure of 27GW of hard coal and lignite plants by 2030 while increasing electrification of industry, transport, and heat will drive up peak demand by 26GW.
- Without an incentive for the buildout of new gas-fired power plants, this would result in a gap of 41GW between peak demand and dispatchable capacity by 2030.
- The *Bundesnetzagentur*⁴ foresees a buildout of 17-21 GW gas-fired power plants by 2031 in its latest security of supply report⁵.

1) Based on the Aurora Central scenario, but no further buildout of gas-fired power plants (except for CHPs) is assumed. 2) Includes CCGTs, OCGTs and other thermal peaker. 3) Includes hydro, biomass and other thermal. 4) Federal Network Agency. 5) *Bericht zu Stand und Entwicklung der Versorgungssicherheit im Bereich der Versorgung mit Elektrizität, Januar 2023*.

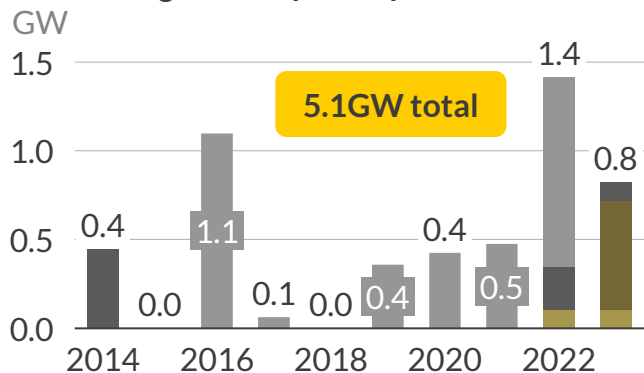
Germany's energy policy narrows down options for new-built dispatchable capacity to gas plants, and their low-carbon alternatives



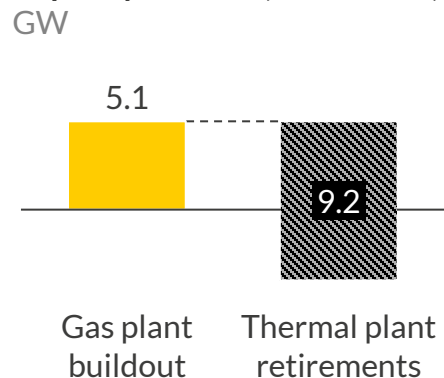
Due to uncertainty about the existing market design, utilities and investors are **AURORA** hesitant to build new gas-fired power plants

In the past decade, the buildout of gas-fired power plants has lagged behind the decommissioning of thermal¹ power plants.

Historical gas-fired power plant new-builds²

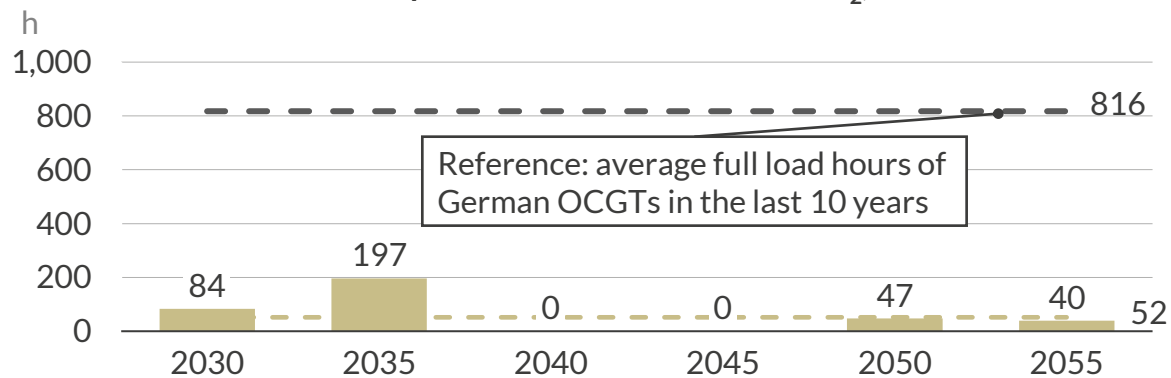


Capacity balance (2014-2023)



Market actors do not believe in recurring and longer high price periods that are needed for a gas-fired power plant to be viable in the energy-only market.

Full load hours of an OCGT plant with fuel conversion to H₂, Aurora Central⁴



- Over the last 10 years, more than 9GW of large² thermal power plants left the German power system.
- Over the same time span, 5.1GW of large gas-fired power plants were commissioned, creating a net reduction of 4.1GW in thermal capacity.
- 72% of the newly built gas-fired power plants are subsidised CHP³ plants which receive a feed-in premium, meaning that the purely market-driven buildout of gas-fired power amounts to only 1.4GW.

- Due to the increase in renewable generation, full load hours of gas-fired power plants will fall significantly even before the switch to hydrogen⁵.
- This means that new gas power plants can only be profitable in the energy-only market if system scarcity leads to high peak prices.
- However, political actions and signals have undermined confidence in peak prices and the persistence of the energy-only market altogether:
 - In response to the energy crisis in 2022, the government intervened in the market and skimmed off surplus revenues⁶.
 - The traffic light coalition has mentioned a capacity mechanism already in its coalition agreement in 2021.

■ CCGT CHP³ ■ CCGT ■ OCGT ■ Recips CHP³

■ Full load hours — Average full load hours 2030-2060

1) Including nuclear, coal, lignite and gas-fired power plants. 2) Power plants with capacity >50MW considered. 3) Combined Heat and Power. 4) Switch from natural gas to hydrogen use in 2038. 5) The trend shown for OCGTs can be observed for CCGTs as well, although the number of full load hours is higher. 6) *Überschusserlösabschöpfung*

Germany's Kraftwerksstrategie is set to deploy 10GW of H₂-ready power plants as a bridge to a potential capacity mechanism in 2028



Up to 10GW of new H₂-ready gas plants form the core of the power plant strategy



Announcement of a capacity mechanism

New H₂-ready natural gas power plants

- 4 auction rounds of 2.5GW each for CAPEX subsidies
- Full conversion to hydrogen¹ required between 2035 and 2040²
- OPEX subsidy to cover the fuel price difference to natural gas³
- Funding needs of 15-20bn €, to be financed out of the KTF⁴

H₂ power plants

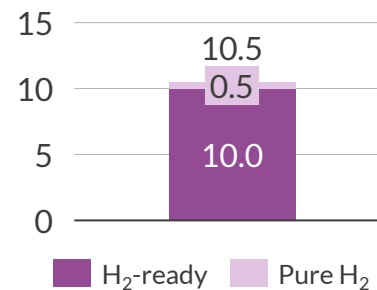
- 500MW of pure H₂ plants for research and exploratory purposes

Auction for long duration energy storage (LDES) technologies

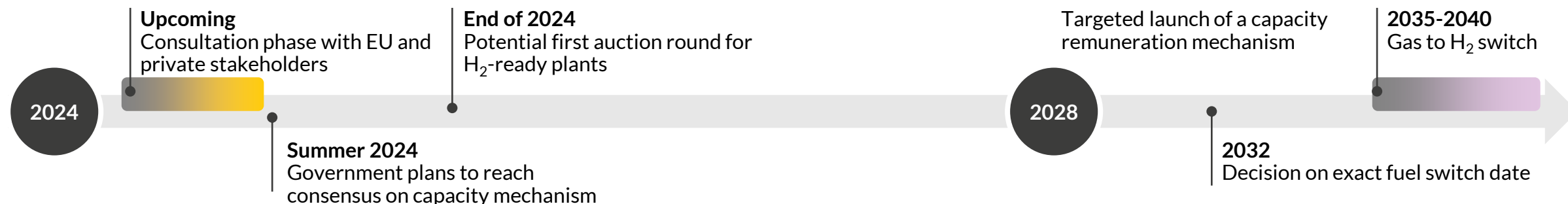
- Technology-neutral tender for LDES technologies, details still under consideration

New capacity announced

GW



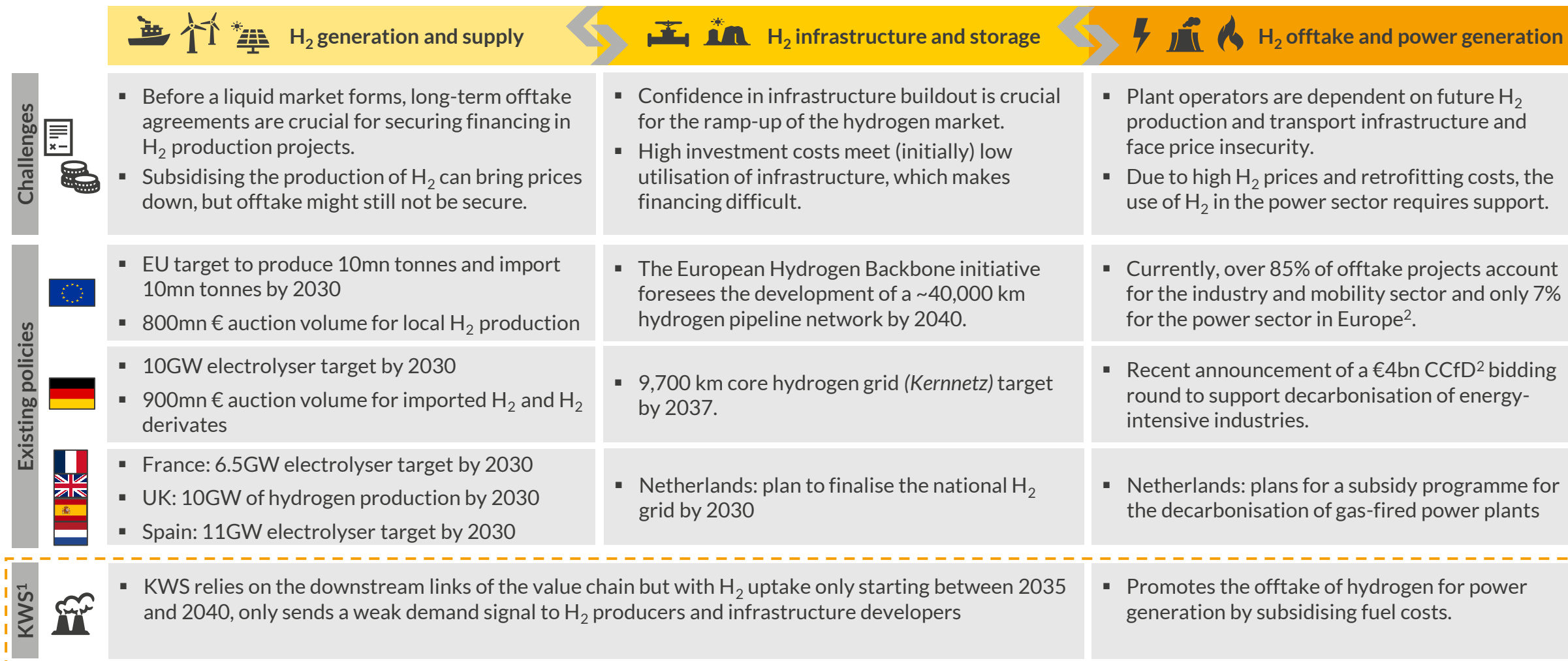
- The government has committed to developing concepts for a **market-based capacity mechanism** to be **launched by 2028**.
- Focus for this mechanism is on **technology neutrality**, i.e., allowing different generation technologies, storage, and demand-side response options to participate.
- The new gas-fired power plants incentivised via the **power plant strategy** are meant to be **“fully integrated”** into the capacity mechanism.



! Introduction of both power plant strategy and capacity mechanism hinge upon **approval under EU state aid law**.

1) Not restricted to electrolytic (green) hydrogen, blue hydrogen can also be used as a fuel. 2) Exact conversion date to be defined in 2032. 3) Available until 2040 for max. 800 full load hours per year. 4) Klima- und Transformationsfonds (Climate and Transformation Fund).

The *Kraftwerksstrategie* promotes the offtake of hydrogen for power generation, but relies on advancements in supply and infrastructure



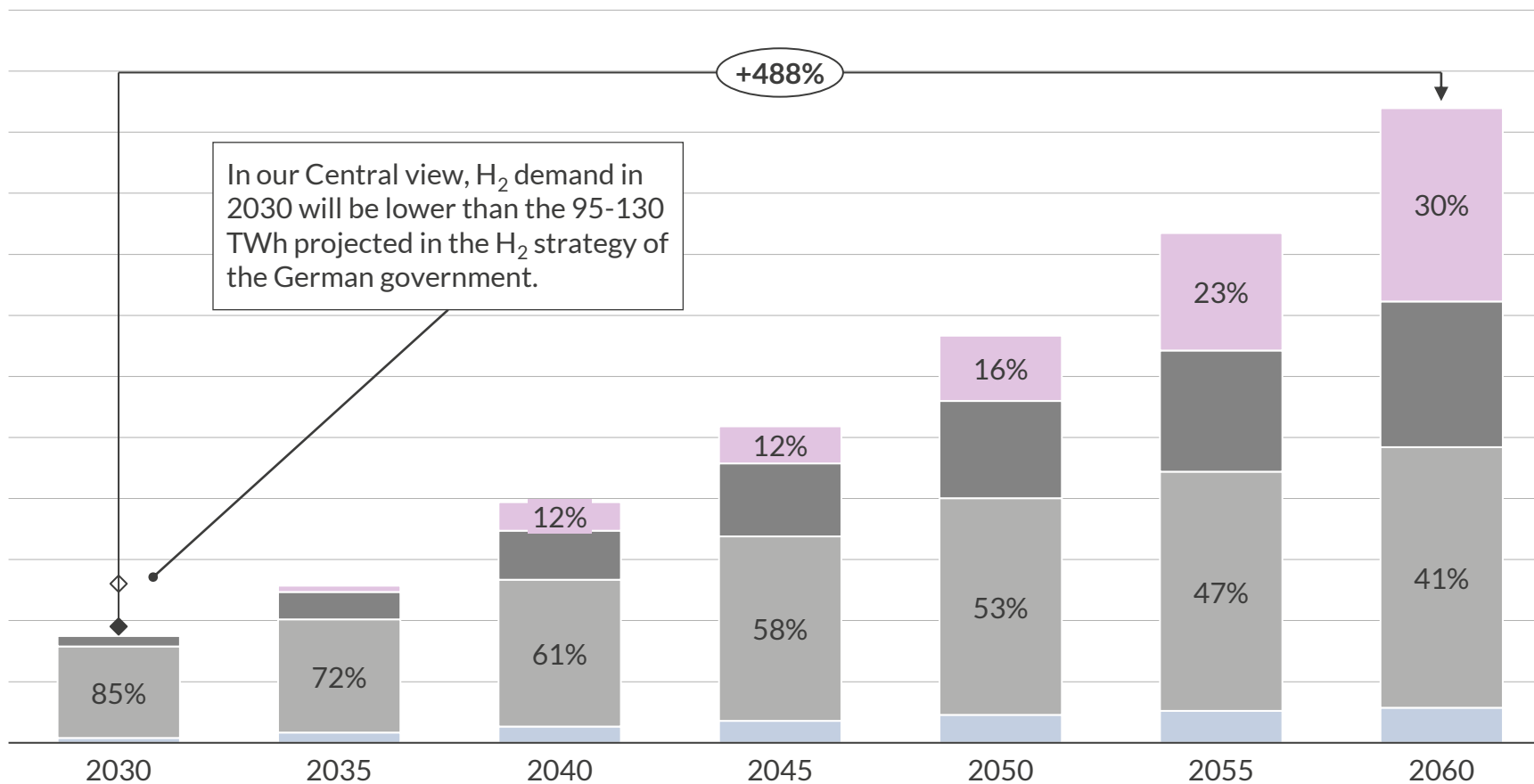
Role of the KWS for the hydrogen economy

1) Power Plant Strategy (*Kraftwerksstrategie*). 2) Carbon Contract for Difference.

Industry will continue to be the most important H₂ consumer, power and transport sectors will be relevant offtakers from the mid-2030s



Hydrogen demand by sector in Germany
TWh, final energy consumption



Heat (light blue), Transport (dark grey), Industry (medium grey), Power (pink)

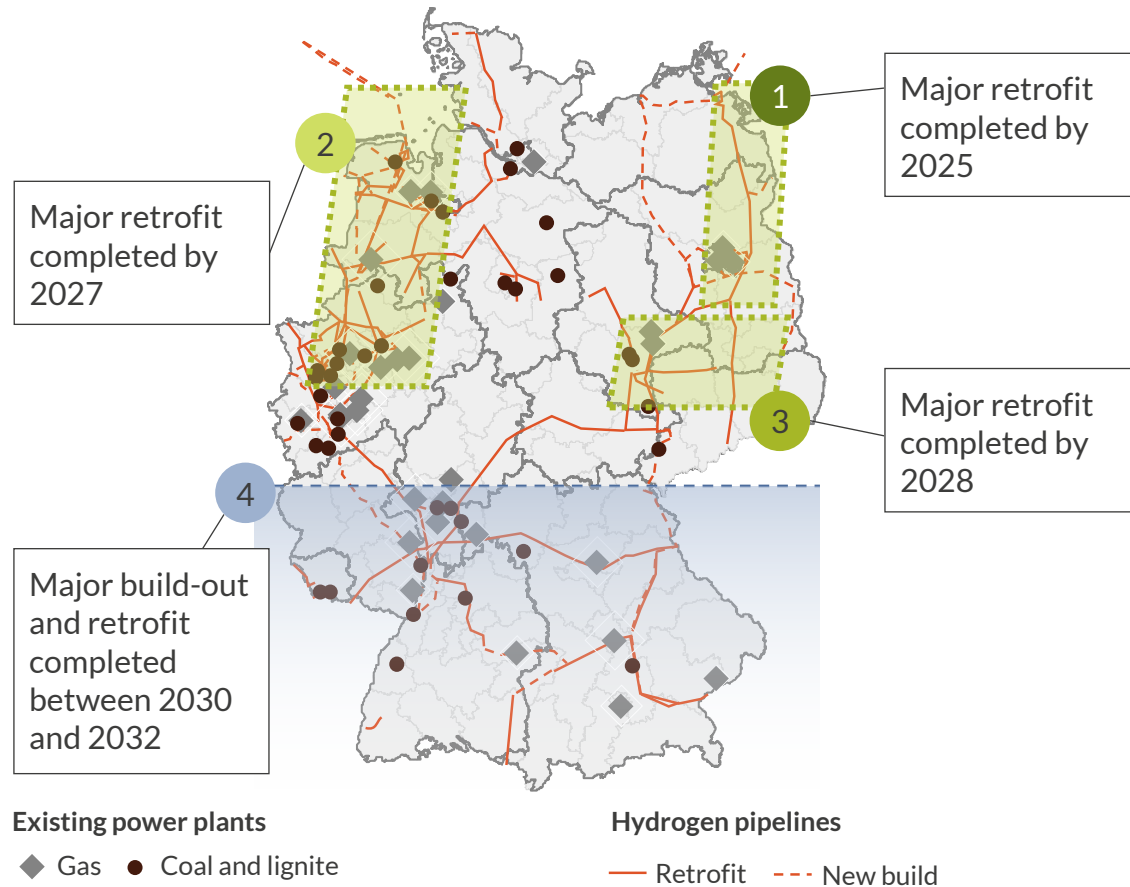
◆ Lower bound of demand range projected by the German government
◇ Upper bound of demand range projected by the German government

1) Direct Reduced Iron. 2) Road transport will primarily use direct hydrogen while maritime and aviation may opt for ammonia and synthetic fuels.

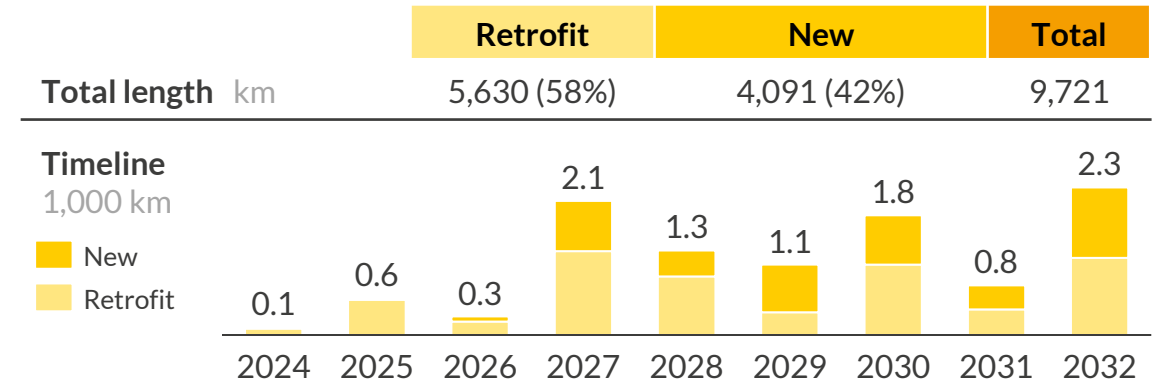
- Germany's hydrogen demand will more than double between 2030 and 2040 with industry and transport sectors leading the charge.
- Hydrogen is expected to play a key role in new industrial applications and processes, like industrial process heat and a feedstock in steel production¹.
- Transport hydrogen demand focuses on heavy-duty vehicles, aviation, and maritime.²
- The role of hydrogen in the power sector is anticipated to begin in the 2030s, with a sudden demand increase once H₂-ready gas power plants switch to H₂.

The German hydrogen core grid is planned to span across all regions, but completion in the South will not take place until after 2030

Hydrogen core grid plan



Overview of the planned development of the hydrogen core grid



Relevance for the power plants to be built under the KWS

- ✓ The planned completion of the pipeline network by 2032 would be early enough to ensure the H₂ supply to power plants between 2035 and 2040.
- ⌚ In case of delays, the supply of hydrogen to power plants in the South could be at risk, as the Southern grid sections are to be completed last.
- 📍 Many of the existing gas and coal-fired power plants are located close to the planned pipeline network, making their locations well suited for the construction of the new H₂-ready power plants.

⚠ On Friday 5 April, the governing coalition announced an agreement on the financing mechanism of the hydrogen core network, according to which the targeted finalisation of the grid is backdated to 2037. This would increase the supply risk in case of delays in the planned buildout timeline.

Key takeaways

- 1** Due to the coal exit and rising power demand, ~20GW of new dispatchable capacity is required by the early 2030s in the German power market. Most capacity will be provided by (H₂-ready) gas plants. However, lacking price signals and policy interventions have led to investor attentism.
- 2** For the first time, the Power Plant Strategy (KWS) will provide support for the usage of H₂ in the German power sector. Aiming at incentivising up to 10GW of new H₂-ready gas plants, the KWS foresees both investment and fuel subsidies for power plants converting to H₂ until 2040.
- 3** The KWS sends an important signal for the ramp-up of the H₂ economy, addressing the demand side. Besides ambitious implementation, its effectiveness will strongly depend on the interplay with other policies along the H₂ value chain, incl. subsidies for industry offtake and the H₂ core grid.
 - *We are currently conducting a study on the KWS. Reach out to nicolas.leicht@auroraer.com for more details.*

Details and disclaimer

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Branchentag Wasserstoff
Wien, 24. April 2024

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